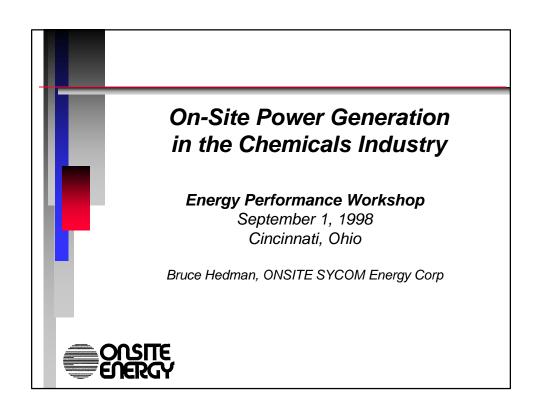
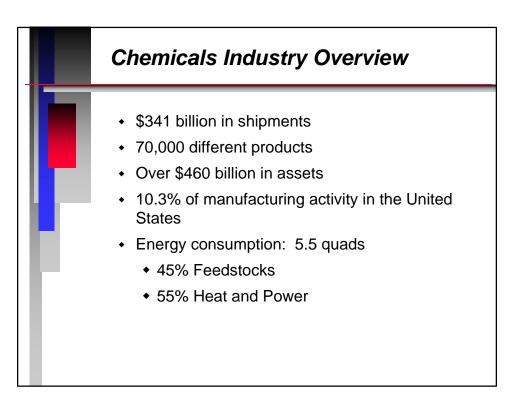
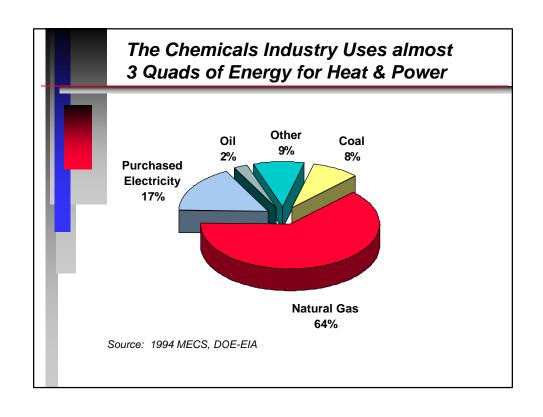
## "Overview of existing chemical industry energy installations"

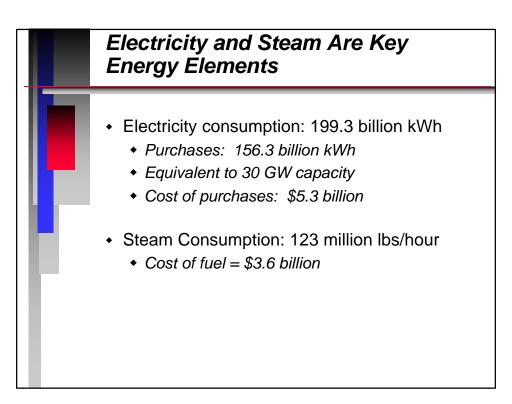
## Bruce A. Hedman

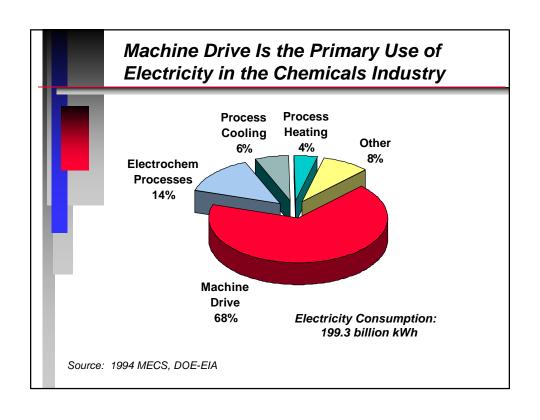
Dr. Hedman is responsible for Onsite's consulting services business and has over twenty years of experience in energy and environmental technology development, new product commercialization, and market research and development. Before joining Onsite, Dr. Hedman was Executive Director of the Industrial Center Inc. in Arlington, Virginia, a natural gas industry technology transfer and market development organization focused on supporting commercial introduction of new natural gas technologies for industrial users. Prior to this, he was Senior Program Manager at Battelle Pacific Northwest Laboratory's Washington, DC offices, providing strategic planning and policy analysis support on natural gas issues and end-use R&D. Dr. Hedman started his career at the Gas Research Institute in Chicago, holding a variety of research management positions in power generation, alternative fueled vehicles and industrial end-use. When he left GRI in 1994, he was Group Manager, Industrial and Power Generation Products and responsible for the development and commercialization of new natural gas technologies for these priority markets. Dr. Hedman has a Bachelor of Science and a Ph.D. in Mechanical Engineering from Drexel University in Philadelphia, Pennsylvania.

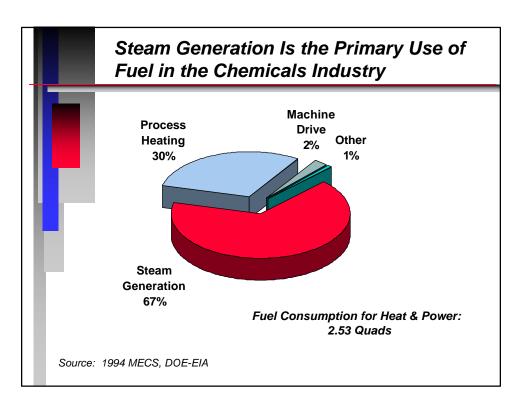


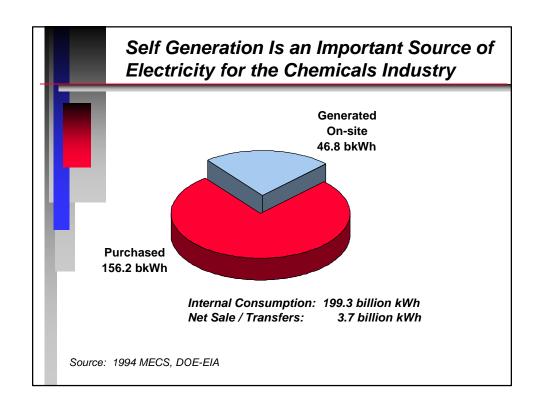


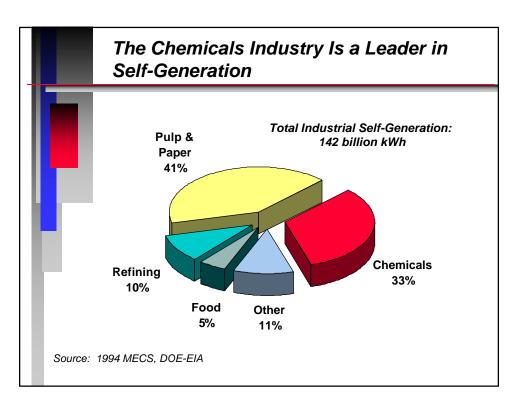






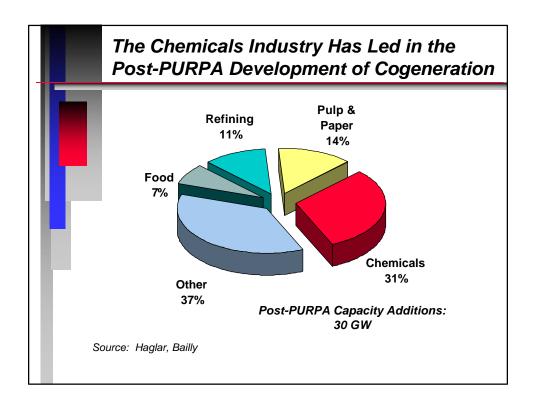






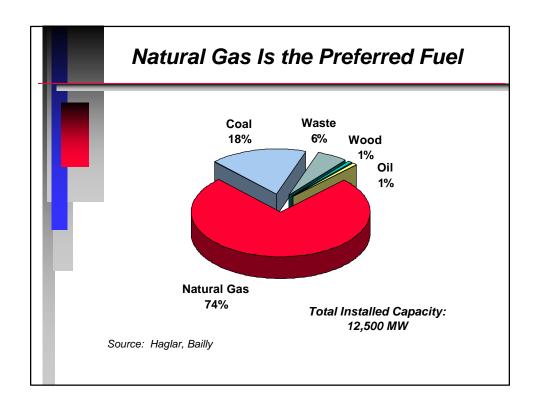


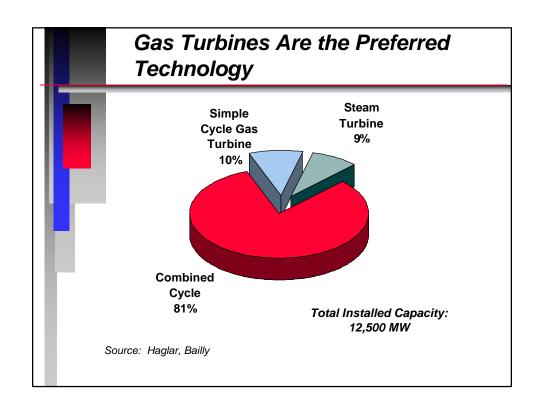
- Characterize the current cogeneration market
- Quantify remaining on-site generation potential
- Analyze market drivers and barriers
- · Recommend proactive strategies

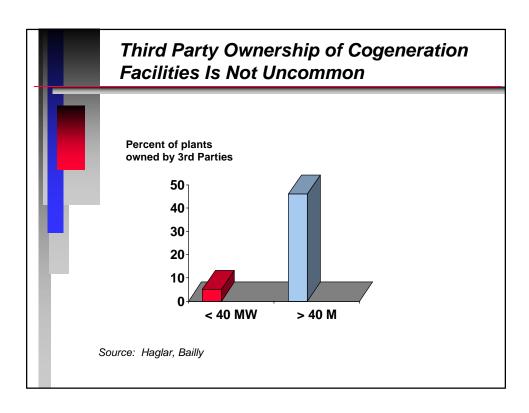


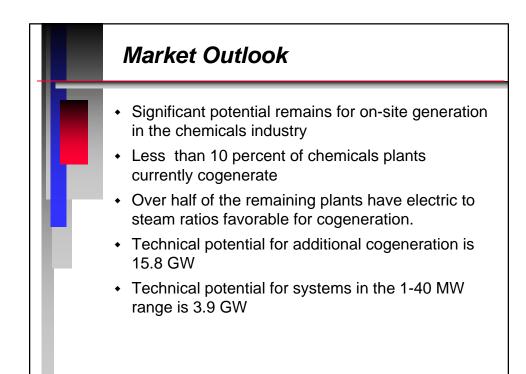


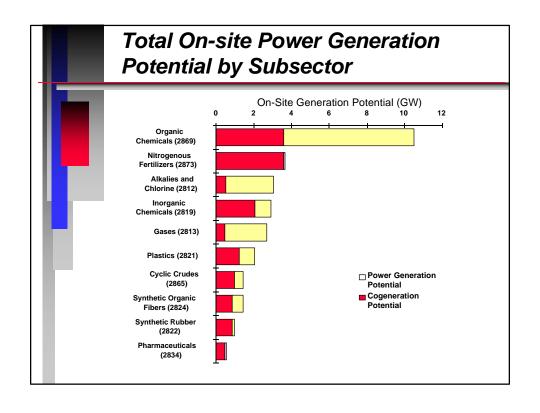
- 162 cogeneration facilities installed
- 12,500 MW of capacity
- 1/3 of the systems are larger than 40 MW
  - 89 % of capacity
- 1/2 of the systems are smaller than 20 MW
  - 3 % of capacity

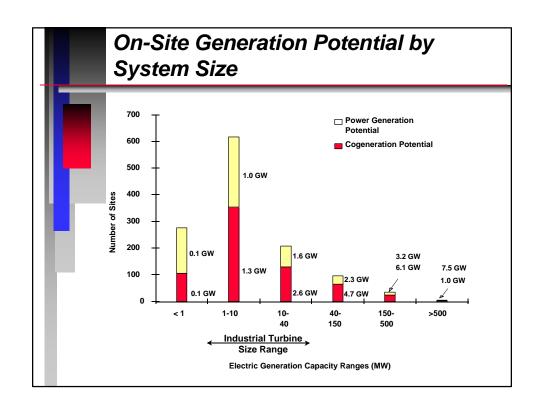


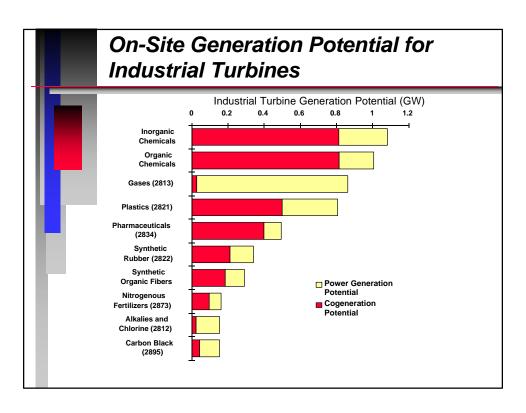














TITLE	Total Energy Cost	Operating Cogen Plants	Energy Cost as % Shipment Rank	Market Saturation	Overall
ORGANIC CHEM	High	High	Medium	Low	High
INORGANIC CHEM	High	High	Medium	Low	High
INDUSTRIAL GASES	High	High	High	Low	High
ALKALIES/CHLORINE	High	High	High	Low	High
PHOSPHATIC FERT	High	High	Medium	Medium	High

PLASTIC	High	High	Low	Low	Medium
CYCLIC CRUDES	High	Medium	Medium	Low	Medium
PHARMACEUTICAL	High	Medium	Low	Low	Medium
ORGANIC FIBERS	High	High	Low	Low	Medium
NITROGENOUS FERT	Medium	High	Medium	Low	Medium
CHEMICAL PREP	Medium	Medium	Low	Low	Medium

## Market Issues

- Electric industry restructuring should enable onsite generation to compete
- Market will be driven by productivity and efficiency
  - Lower operating costs
  - Heat recovery
  - Power quality and reliability
- Environmental benefits need to be recognized
  - · Climate change
  - Air pollutants
- Third party financing and partnerships can promote wider acceptance